

Celebrating 5 Years of Cedar-IBSi Global Summits



Building a Future-Ready Bank *2026 Global Summit Series*



THE BANKING WORLD IS TRANSFORMING. IT'S TIME TO HAVE A FEW CONVERSATIONS. WELCOME TO OUR 2026 SERIES OF SUMMITS.

The “industrial revolution” of the banking sector has accelerated with the advent of AI and the rapid change of demographics. Regulatory runways across the world are maturing, and many more pure digital banks are being set-up. Gen-Z wants everything, including banking instantly. SMEs and corporations can’t succeed without digital transaction banking helping them manage their business. What about next-gen Core? Payments & Lending needs to move to the next level of development. The questions, challenges and opportunities are innumerable.

So, what will the Bank of the Future look like? Will Strategy drive Technology, or will Technology Drive Strategy? It’s time to have a few conversations. Cedar and IBS Intelligence are pleased to announce its 2026 Global Summit Series across 7 cities. Half-Day curated sessions packed with multiple panels that include insightful leaders from banking and technology firms in serious conversations. Panels are moderated by our Senior Partners, all with over two decades of consulting and advisory experience to leading banks and technology firms. Walk away enlightened, or at least more curious about what the future will be and what you can do about it.

Cedar-IBS Intelligence Summits are a great opportunity for panelist to share their insights, for senior bankers in the audience to absorb and reflect, and for technology firms to use this platform to showcase their brands, and potentially meet their next client.

Looking forward to seeing you there.

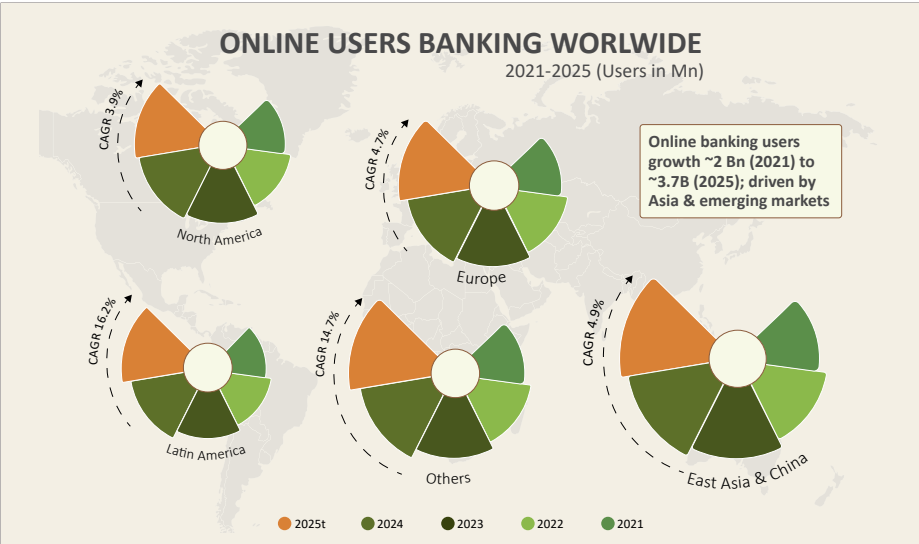
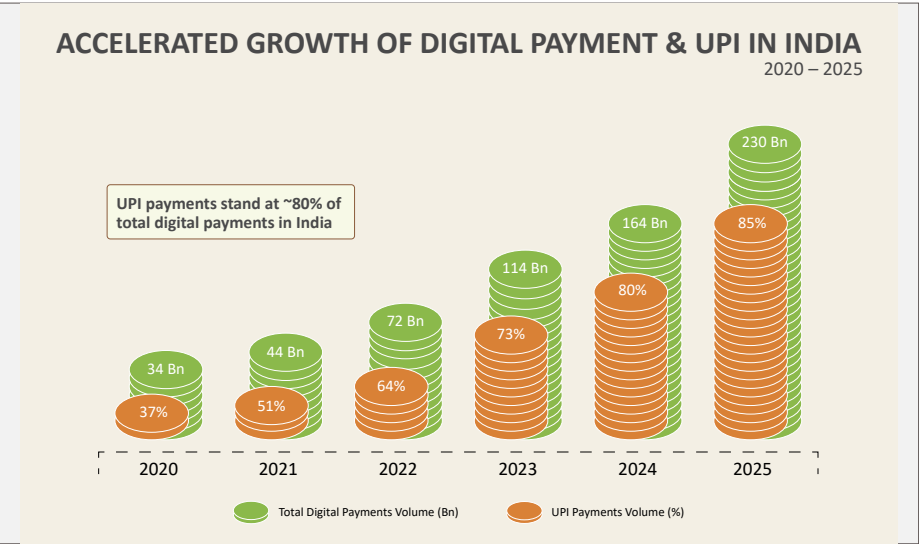
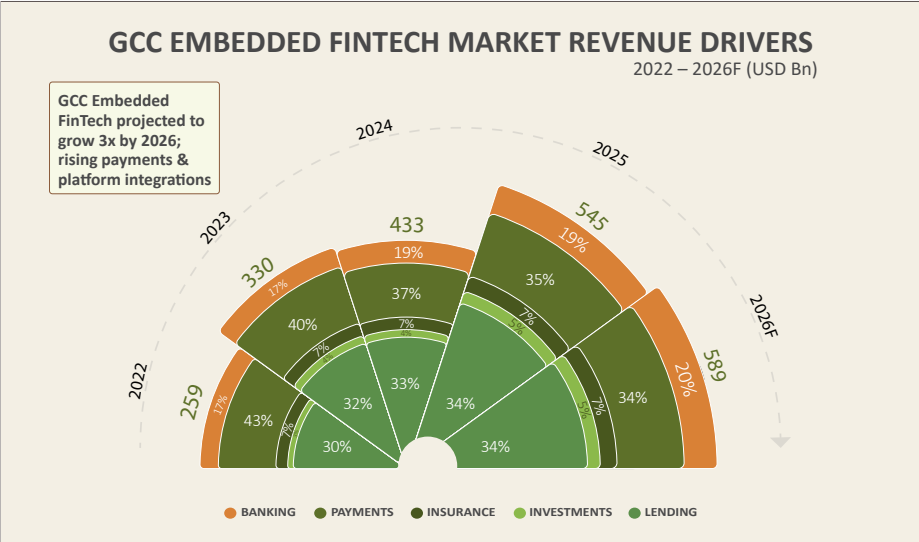
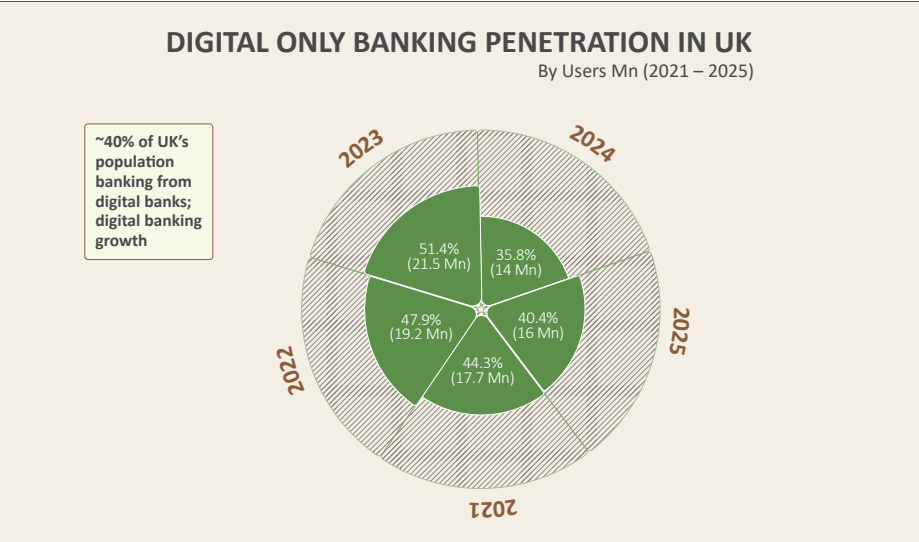
Regards,

A handwritten signature in black ink that reads "Sanjiv". The signature is fluid and cursive, with a long horizontal stroke at the end.

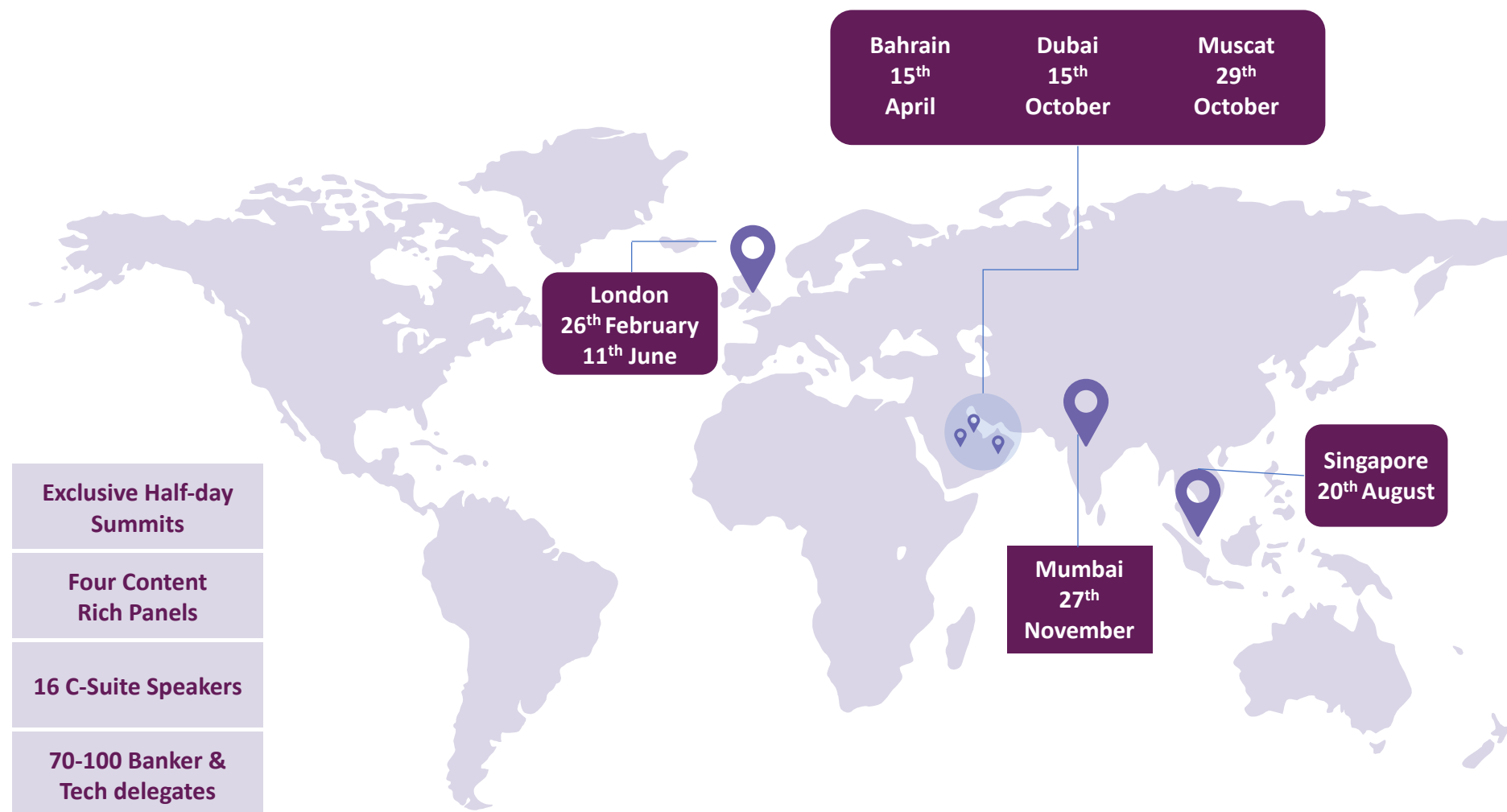
Sanjiv Anand

Chairman, Cedar & IBS Intelligence

DIGITAL POWERED BANKING: BUILDING NEXTGEN ECOSYSTEM



THREE REGIONS | SIX CITIES | ONE CONSISTENT MISSION 'BUILDING A FUTURE-READY BANK'







2026 PANEL TOPICS

4 curated Panels per summit.

Panel #1: Future of Banking | A Business Leadership Strategic Perspective

Strategy drives technology, or is it now the other way round? Banking leaders discuss how strategy will evolve as GenAI increasingly augments decision-making, and the organization, skills, and culture required to lead in a human-plus-AI operating model.

Panel #2: Building a Future-Ready Organization | Skills, Culture and Capability

As banking models evolve and institutions prepare for an AI-enabled future, leadership development and the approach to building critical skills are being reimagined. This discussion focuses on the changing HR mandate, encouraging cross-functional development, aligning governance with strategy, and building the skills and mindset required to lead with confidence and agility.

Panel #3: NextGen Transaction Banking | The Digital Value Chain from SMEs to Corporates

Transaction banking is unlocking new efficiencies across SMEs and corporates. This panel explores innovations across payments, trade finance, and cash management, including AI-driven automation and predictive liquidity, and how banks can build seamless digital value chains orchestrated by intelligent workflows.

Panel #4: AI in Action | Pioneering the Next Way of Digital Banking

AI is reshaping banking globally. This session focuses on how GenAI and Agentic AI are moving from pilots to production—driving personalization, operational efficiency, and real-time decisions—while addressing challenges around governance, trust, and scale.

Panel #5: NextGen Retail Banking | Lending, Payments & the Real-Time Economy

The era of waiting for approvals is over. Speed is becoming the new currency of retail banking. This session examines how real-time payments, AI-driven credit, and embedded lending models are transforming retail banking experiences.

Panel #6: NextGen Core | The Key to Being Future-Ready

The NextGen Core is becoming the foundation for agility and innovation. This session explores how modern core platforms enable real-time data access, AI-native architectures, and agent-based services, helping banks stay future-ready.

Panel #7: PE & VC Investing | Fuelling FinTech 2.0 in the Age of AI

Has the FinTech bubble burst—or is FinTech 2.0 just beginning? Investors discuss how PE and VC are backing AI-first financial infrastructure, BankTech platforms, and verticalized GenAI use cases shaping the next phase of financial services.

Panel #8: Reimagining Islamic Banking | Digital, Intelligent, & Shariah-Compliant

Islamic banking in the Middle East is growing rapidly. This panel explores how digitization—including AI-driven advisory and automated Shariah compliance checks—can enhance accessibility while preserving trust and Shariah alignment.



FEATURED LEADERS FROM LEADING GLOBAL INSTITUTIONS | PAST SPEAKERS



ABDULLAH DABIL
Head IT
Kafalah



ABHIJIT SINGH
Group Head - BaaS
HDFC Bank



AHMED AL-MAHRI
Head BD
BENEFIT Company



AJAY RAJAN
Country Head - MNC
Yes Bank



AMMAR AHMED
Deputy CEO
Dar Al Sharia



ANNE VU
Commercialisation Head
Transaction Banking
Solutions
Lloyds Bank



BRYAN CARROLL
Ex CEO
TNEX Bank



CHARLES MCMANUS
Co Founder and
Board Director



CONRAD FORD
CPSO
Allica Bank



DAVID SONG
Head - Digital
Business Unit
Green Link Digital Bank



FARIDA ANANY
EM - Emerging
Technologies
Warba Bank



FELIPE MARTINEZ
CEO – Payments
Santander Bank
(PagoNxt)



KHALID AL HOQANI
Head IT
Alizz Islamic Bank



LASMA ELLIOTT
Former Head of
Products, Global
Transaction Banking
Barclays



LOK MISHRA
CEO (SMF1) **United**
Bank for Africa
(United Kingdom)



MARIA CAMPBELL
COO
Griffin Bank Ltd



MICKEY DOSHI
MD & Country CEO
UBS, India



MOHD. WASSIM KHAYATA
CEO, **Mbank**

FEATURED LEADERS FROM LEADING GLOBAL INSTITUTIONS | PAST SPEAKERS



MUJAHID AL ZADJALY
GM, IT & Ops
Bank Nizwa



MUSTAHIL AHMED AL MAMARI
Head of Strategy,
NBO



NICK DREWETT
CCO
Engine by Starling



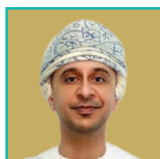
PAUL BAKER
Group Head of
Operations
Bank ABC



PINAAZ KULKARNI
MD Digital & Analytics
Standard Chartered
Bank



PRATEEK VAHIE
CCO
Wio Bank



RAID AL LAWATI
Head IT & Digital
Oman Housing Bank



RAJEEV AHUJA
Executive Director
RBL Bank



RAJESH AGRAWAL
Deputy Mayor of
London (2016-2023)
Founder
Fairgrowth Group



SEAN LANGTON
CIO
ADCB



SHARON TOH
Head - ASEAN Region
Swift



SHEKHAR BHANDARI
President - SME
Kotak Mahindra Bank



SRINIVASAN SAMPATH
Head – GTTO
Business Planning &
Intelligence, FAB



TAREK SOUBRA
CTO
M Bank



TRISTAN BRANDT
EVP & EPMO
RAKBANK



VINAY RAZDAN
CHRO
HDFC Bank



Wafa AL AJMI
AGM
Bank Muscat



VIRAT DIWANJI
National Head -
Consumer Bank
Federal Bank

LEADING BANKS, DIGITAL CHALLENGERS, GLOBAL FINTECHS | PANELIST FIRMS



WHY PARTNER?

Cedar-IBSi's **'Building a Future-Ready Bank' Series 2026** offers an unrivaled platform for FinTech companies to showcase innovation, build strategic partnerships, and position themselves as industry leaders in the rapidly advancing banking technology landscape.

Strategic Networking: These exclusive summits are designed to connect sponsors with senior banking executives, decision-makers, and technology pioneers. Engage in meaningful conversations, exchange ideas, and establish long-term relationships with influential stakeholders who are shaping the future of banking.

Unmatched Brand Visibility: Gain premium exposure to a highly curated audience of banking leaders. Your brand will be prominently featured across print, digital, and on-site platforms, elevating your position as a thought leader in the banking sector.

Exclusive Market Insights: Sponsoring provides you with first-hand access to emerging trends, challenges, and opportunities in the industry. Shape the future of banking by aligning your brand with engaging conversations.

Position as a Thought Leader: Participate in high-impact panels and keynote sessions to showcase your expertise. Share your success stories and innovative solutions, cementing your company's role in driving banking transformation.

Make an impact. **#BeSeenWhereItMatters**

Join the community of 300+ senior bankers, and FinTech founders globally, as Cedar-IBSi's 'Building a Future-Ready Bank' summits redefine the banking landscape across 7 global cities in 2026.



PAST EVENT PARTNERS | 50+ GLOBAL & REGIONAL FIRMS SINCE 2021

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(expleo)

FINASTRA

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gieom

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Istisharat

Kiya.ai
Digital future made real

newgen
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NUCLEUS
SOFTWARE

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plumery

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Skaleet
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wibmo

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Cogniquist

Muthoot
Finance

STARTAD
powered by TAMKEEN

DIFC Innovation Hub

ABOUT CEDAR

With a 40-year track record, Cedar is a Forbes-ranked global consulting firm with deep expertise in strategy & driving performance powered by the Balanced Scorecard. Its Financial Services & Financial Technology Practice is a Centre-of-Excellence transforming leading financial services institutions & technology companies as the digital and AI revolution accelerates.

ABOUT IBS INTELLIGENCE

Founded in 1991 and headquartered in the UK, Cedar's group firm, IBS Intelligence (IBSi) is the world's only pure-play Financial Technology focused research, advisory, and news analysis firm, with a 30-year track record and clients globally. We take pride in covering 5,000+ technology vendors globally – the largest by any analyst firm in this space. IBSi's Sales League Table is the industry barometer ranking banking technology suppliers globally for 20+ years.

ABOUT CEDAR-IBSI FINTECH LAB

Founded in 2017, the Cedar-IBSi FinTech lab has been home to 65+ global financial technology companies seeking “soft-landing” and POC opportunities with banks across the region, making it one of the only such FinTech ecosystems in Asia.

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ABOUT CEDAR HILL CAPITAL

Cedar Hill Capital (formerly Cedar IBSI Capital) is an early-stage technology venture capital fund backing founders building next-gen enterprise software for the Financial Services industry; leveraging AI and deep technologies. The fund has achieved a First Close and has completed initial investments in Cogniqwest and WonderLend Hubs, both disruptive solutions that address large opportunities in Banking and Financial Services and beyond.

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We make Strategy, Technology & Capital Work.



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