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Building a Future-Ready Bank

2025 Global Summit Series



THE BANKING WORLD IS TRANSFORMING. IT'S TIME TO HAVE A FEW CONVERSATIONS. WELCOME TO OUR 2025 SERIES OF SUMMITS.

The “industrial revolution” of the banking sector has accelerated with the advent of AI and the rapid change of demographics. Regulatory runways across the world are maturing, and many more pure digital banks are being set-up. Gen-Z wants everything, including banking instantly. SME's and corporations can't succeed without digital transaction banking helping them manage their business. What about next-gen Core? Payments & Lending needs to move to the next level of development. The questions, challenges and opportunities are innumerable.

So, what will the Bank of The Future look like? Will Strategy drive Technology, or will Technology Drive Strategy? It's time to have a few conversations. Cedar and IBS Intelligence are pleased to announce its 2025 Global Summit Series across 8 cities. Half-Day curated sessions packed with multiple panels that include insightful leaders from banking and technology firms in serious conversations. Panels are moderated by our Senior Partners, all with over two decades of consulting and advisory experience to leading banks and technology firms. Walk away enlightened, or at least more curious about what the future will be and what you can do about it.

Cedar-IBS Intelligence Summit's are a great opportunity for panelist to share their insights, for senior bankers in the audience to absorb and reflect, and for technology firms to use this platform to showcase their brands, and potentially meet their next client.

Looking forward to seeing you there.

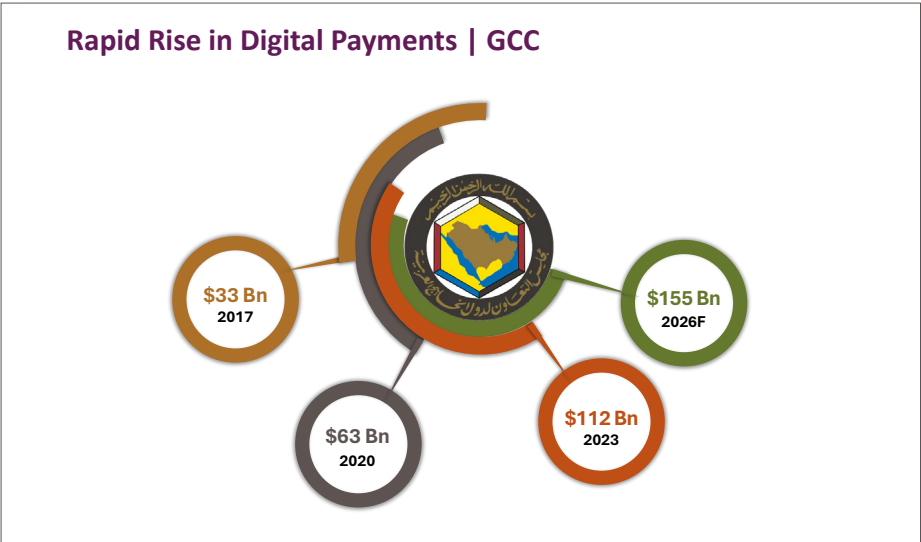
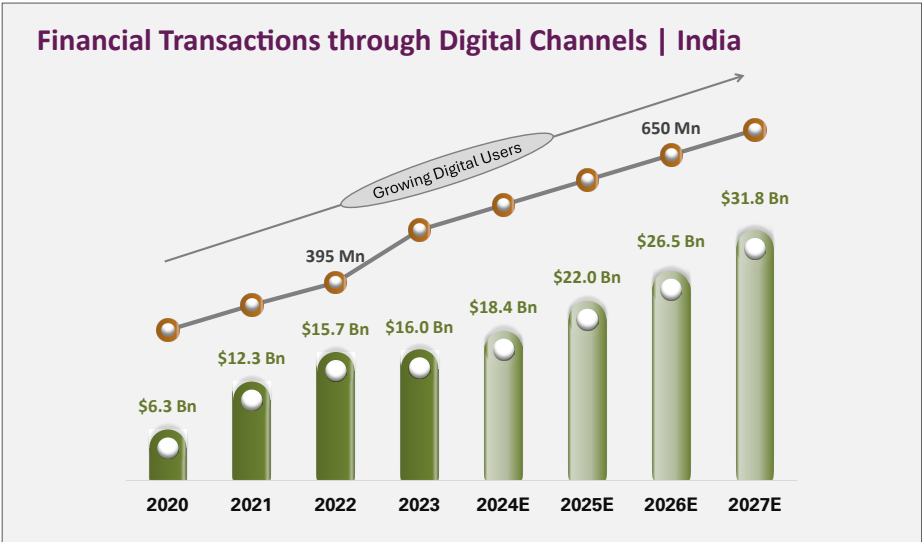
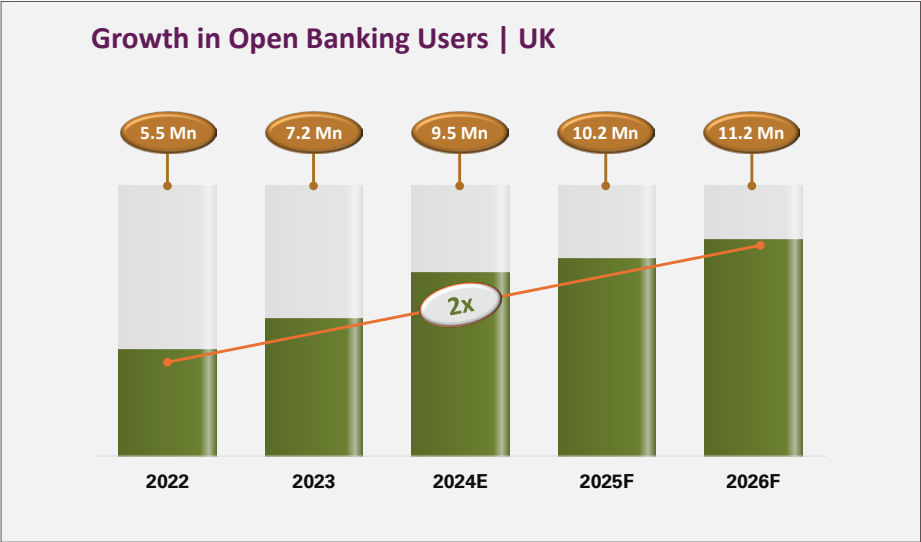
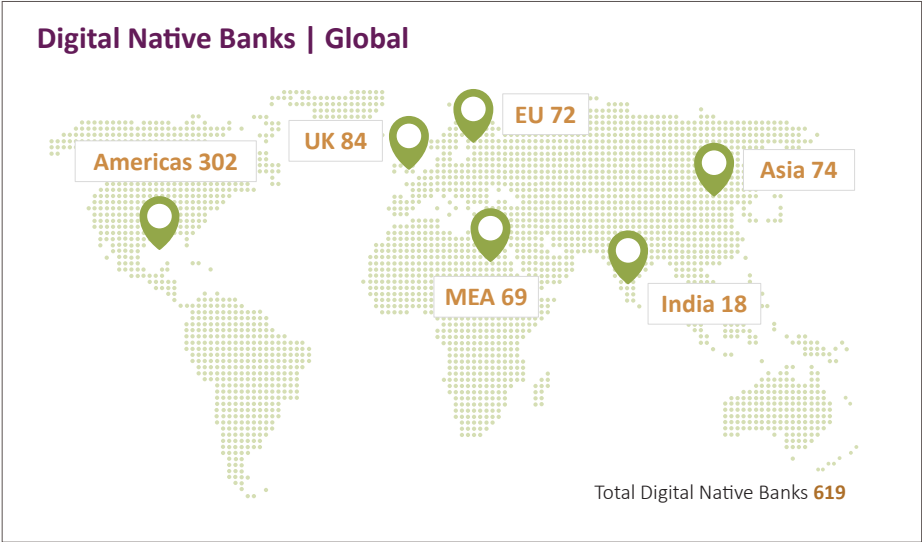
Regards,

A handwritten signature in black ink that reads "Sanjiv". The signature is fluid and cursive, with a long horizontal stroke at the end.

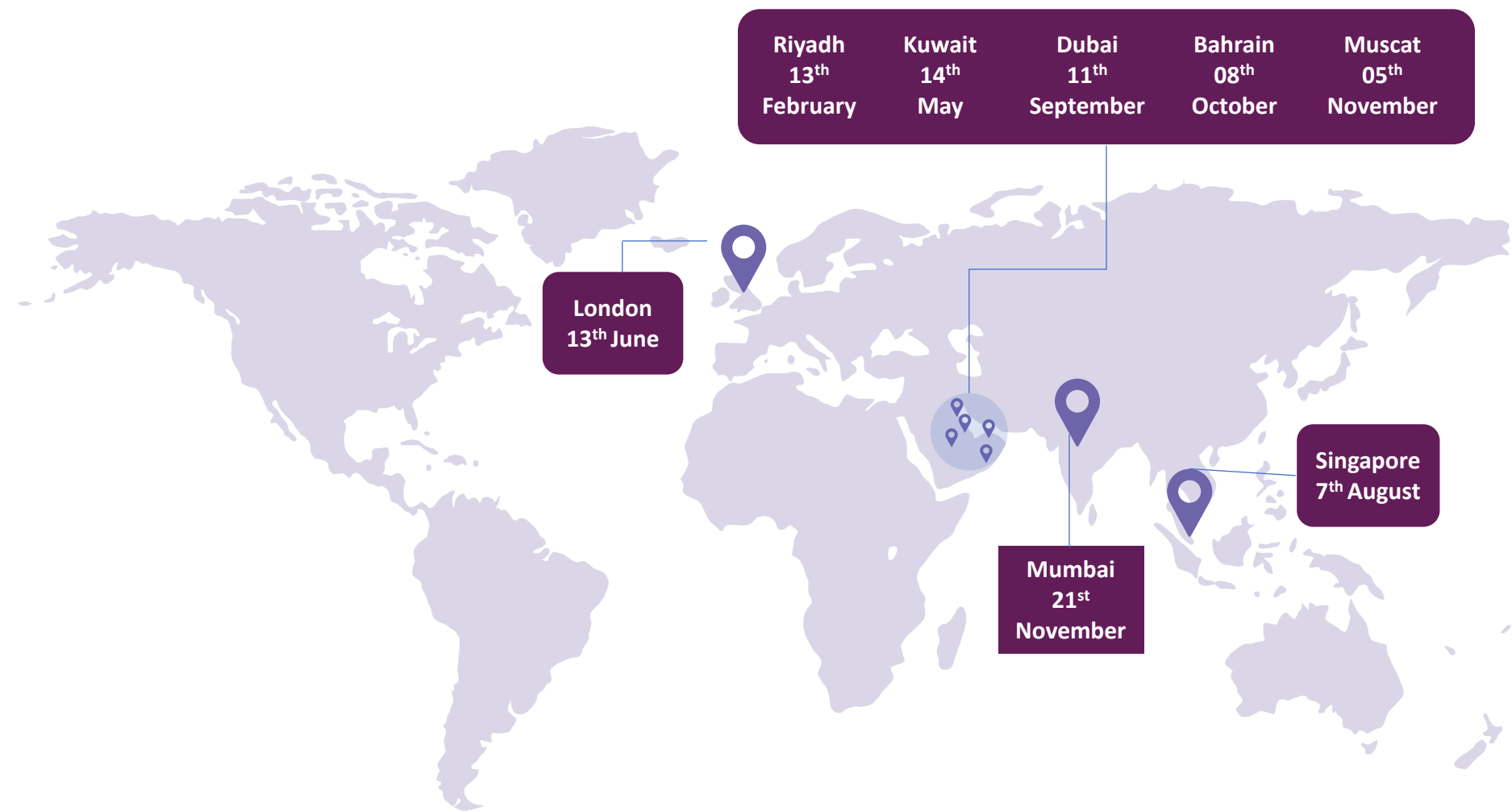
Sanjiv Anand

Chairman, Cedar & IBS Intelligence

DIGITAL POWERED BANKING: BUILDING NEXTGEN ECOSYSTEM



2025 SERIES OF ‘BUILDING A FUTURE-READY BANK’ SUMMITS







2025 PANEL TOPICS

5 curated Panels per summit.

Panel #1: Future of Banking | A Business Leadership Strategic Perspective

Strategy drives technology, or is it now the other way round? Enjoy an interesting conversation with banking business leaders on what's the right answer to this question, and how will a bank strategy evolve for the future. Also, the kind of organization, skills, and culture needed to make it work.

Panel #2: NextGen Transaction Banking | The Digital Value Chain from SMEs to Corporates

Transaction banking is unlocking new efficiencies across small, medium and large enterprises. This panel will explore innovations driving payments, trade finance, and cash management, and how banks can build seamless digital value chains to empower their Corporate and SME clients. What are the key challenges and opportunities in creating an interconnected ecosystem?

Panel #3: AI in Action | Pioneering the Next Way of Digital Banking

Welcome to the new industrial revolution – AI. AI is reshaping banking globally. This panel will discuss how AI is driving personalized customer experiences, optimizing operations, and enabling real-time decision-making. As banks embrace data-driven strategies, what are the key opportunities and challenges in adopting AI and analytics at scale? And how can financial institutions leverage these innovations?

Panel #4: Future of Digital Lending & Payments | A Cashless Economy

Instant payments are surging driven by customer preferences, progressive regulations, and a thriving FinTech ecosystem. What are the emerging global trends and adoption? More importantly, how can banks remain competitive amid opportunities such as mobile wallets, cross-border remittances, BNPL, and personalized loan products?

Panel #5: NextGen Core | The Key to being Future-Ready

In today's fast-evolving business landscape, where innovation and adaptability are critical, the NextGen Core stands out as a strategic framework that promotes collaboration, drives innovation, and accelerates operational agility. How can banks seamlessly embrace the NextGen Core to stay ahead of the curve in this digital transformation journey?

Panel #6: VC & PE Investing | Fuelling FinTech 2.0

Has the FinTech bubble burst? Or the best is yet to come? Will BankTechs be the FinTech 2.0 revolution? Learn about the evolution of FinTech investing and how VC and PE funds continue to play a role in backing companies that will transform financial infra and B2B FinTech in the times to come.

Panel #7: Shifting Gears in Islamic Banking

Middle East's Islamic banking sector is poised to outpace the growth of conventional banking. Digitization is essential to meet this rapid growth and cater to the needs of an increasingly tech-savvy population while staying aligned with Shariah principles. How can technology transform accessibility and ensure compliance in digital Islamic banking?



PAST SPEAKERS



ABDULLAH DABIL
Head IT
Kafalah



ABHIJIT SINGH
Group Head - BaaS
HDFC Bank



AHMED AL-MAHRI
Head BD
BENEFIT Company



AJAY RAJAN
Country Head - MNC
Yes Bank



AMMAR AHMED
Deputy CEO
Dar Al Sharia



BRYAN CARROL
Ex CEO
TNEX Bank



CONRAD FORD
CPSO
Allica Bank



FELIPE MARTINEZ
CIO
Revolut Bank



IMRAN KANNUTI
Head Ops
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JEAN MURPHY
CEO
Recognise Bank



KHALID AL HOQANI
Head IT
Alizz Islamic Bank



MANISH MATHUR
India Country Head
Doha Bank



MARIA CAMPBELL
COO
Griffin Bank Ltd



MICKEY DOSHI
MD & Country CEO
UBS, India



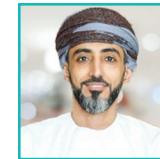
MILIND BAPAT
SVP, Digital Services
NSEIT



**MOHD. WASSIM
KHAYATA**
CEO, Mbank



MUJAHID AL ZADJALY
GM, IT & Ops
Bank Nizwa



**MUSTAHIL AHMED
AL MAMARI**
Head of Strategy, NBO

PAST SPEAKERS



NICK DREWETT
CCO
Engine by Starling



NISREEN MATARWEH
Director, Oman
Swift



NITIN BHARGAVA
COO
Al Masraf Bank



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SHEKHAR BHANDARI
President - SME
Kotak Mahindra Bank



SRINIVASAN SAMPATH
Acting Group CTO
FAB



TAREK SOUBRA
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M Bank



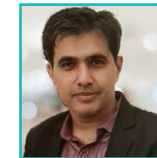
TRISTAN BRANDT
EVP & EPMO
RAKBANK



VINAY RAZDAN
CHRO
HDFC Bank



Wafa AL AJMI
AGM
Bank Muscat



YOGESH MIGLANI
Head Risk Mgmt.
Bank of India

PANELIST FIRMS



WHY SPONSOR?

Cedar-IBSi's **'Building a Future-Ready Bank' Series 2025** offers an unrivaled platform for FinTech companies to showcase innovation, build strategic partnerships, and position themselves as industry leaders in the rapidly advancing banking technology landscape.

Strategic Networking: These exclusive summits are designed to connect sponsors with senior banking executives, decision-makers, and technology pioneers. Engage in meaningful conversations, exchange ideas, and establish long-term relationships with influential stakeholders who are shaping the future of banking.

Unmatched Brand Visibility: Gain premium exposure to a highly curated audience of banking leaders. Your brand will be prominently featured across print, digital, and on-site platforms, elevating your position as a thought leader in the banking sector.

Exclusive Market Insights: Sponsoring provides you with first-hand access to emerging trends, challenges, and opportunities in the industry. Shape the future of banking by aligning your brand with engaging conversations.

Position as a Thought Leader: Participate in high-impact panels and keynote sessions to showcase your expertise. Share your success stories and innovative solutions, cementing your company's role in driving banking transformation.

Make an impact. **#BeSeenWhereItMatters**

Join the community of 300+ senior bankers, and FinTech founders globally, as Cedar-IBSi's 'Building a Future-Ready Bank' summits redefine the banking landscape across 8 global cities in 2025.



PAST EVENT PARTNERS



ABOUT CEDAR

With a 35-year track record, Cedar is a Forbes-ranked global consulting firm with deep expertise in strategy & driving performance powered by the Balanced Scorecard. Its Financial Services & Financial Technology Practice is a Centre-of-Excellence transforming leading financial services institutions & technology companies as the digital and AI revolution accelerates.

ABOUT IBS INTELLIGENCE

Founded in 1991 and headquartered in the UK, Cedar's group firm, IBS Intelligence (IBSi) is the world's only pure-play Financial Technology focused research, advisory, and news analysis firm, with a 30-year track record and clients globally. We take pride in covering 4,000+ technology vendors globally – the largest by any analyst firm in this space. IBSi's Sales League Table is the industry barometer ranking banking technology suppliers globally for 20+ years.

ABOUT CEDAR-IBSI CAPITAL

Cedar-IBSi Capital is India's only early-stage FinTech venture capital fund, primarily focused on B2B FinTech/BankTech and founders building infrastructure technology for the global BFSI industry. The \$30mn fund has achieved a First Close and has completed its first investment in an AI-based Intelligent Document Processing platform, Cogniquest.

ABOUT CEDAR-IBSI FINTECH LAB

Founded in 2018, the Cedar-IBSi FinTech lab has been home to 50+ global financial technology companies seeking “soft-landing” and POC opportunities with banks across the region, making it one of the only such FinTech ecosystems in Asia.

We make Strategy, Technology and Capital Work.



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